

# CLACKAMAS C800 RADIO GROUP

## BOARD OF DIRECTORS MEETING

### C800 Budget Hearing

April 19, 2023 at 9:00AM

**Zoom Link:** <https://clackamascounty.zoom.us/j/85873167526>

1. Call the C800 Board of Directors meeting to Order - Chair Don Johnson
2. Roll Call of Partners: (19/10)

a. City of Canby	h. City of West Linn	o. Molalla Fire District
b. City of Gladstone	i. Aurora Fire District	p. Sandy Fire District
c. City of Lake Oswego	j. Canby Fire District	q. Tualatin Valley Fire & Rescue
d. City of Milwaukie	k. Clackamas County Fire District #1	r. Clackamas County Sheriff
e. City of Molalla	l. Colton Fire District	s. Clackamas County Health
f. City of Oregon City	m. Estacada Fire District	
g. City of Sandy	n. Hoodland Fire District	
3. \* Approval of Minutes from March 15, 2023 Board Meeting - Don Johnson
4. Public Comment - Don Johnson
5. Communications - Mark Buchholz
6. \* Accept Financial Report for March 2023 - Mark Buchholz
7. Committee Reports
  - Executive Committee - Don Johnson
  - Technical Committee - Ron Polluconi
  - Citizen Accountability - Don Johnson
8. Old Business
  - Radio System Management - Ron Polluconi
    - Remaining site construction update
    - Radio Use Issues
    - Home button reprogramming
    - Streaming delay
    - 800 Voice Paging
    - DVRS update
9. New Business
  - a. Presentation of FY24 Recommended Budget and User Fees

- b. Public Hearing on FY24 Recommended Budget
- c. \*Deliberation of FY24 Budget and User Fees

- 10. Open Agenda
- 11. Next Board Meeting: May 17, 2023 at 9:00am
- 12. Adjournment

\* indicates action requested

# CLACKAMAS C800 RADIO GROUP

## BOARD OF DIRECTORS MEETING

### Meeting Minutes of the March 15, 2023 Meeting

This meeting was held at OCPD with a ZOOM option.

**1. C800 Board Meeting Called to Order at 0900.**

**2. The following were in attendance:**

City of Canby: Chief Jorge Tro	Estacada Fire: Chief Ian O'Connor
City of Gladstone: Chief John Schmerber	Hoodland Fire:
City of Lake Oswego: Chief Don Johnson, Chief George Burke, Lt. Clayton Simon, Tina Burgess,	Molalla Fire: Chief Vince Stafford, Lt. Mike Penunuri
City of Milwaukie:	Sandy Fire District: Chief Phil Schneider
City of Molalla: Chief Chris Long	TVF&R: Eric Kennedy
City of Oregon City: Chief Jim Band, Capt. Shaun Davis	Clackamas County: Jamie Poole
City of Sandy:	Clackamas County Sheriff:
City of West Linn: Chief Peter Mahuna	Clackamas County Health: Bill Conway
Aurora Fire: Chief Josh Williams, AC Mike Corless	CCOM: Cheryl Bledsoe, Toni Sexton, Meg Neece
Canby Fire: Chief Jim Davis	WCCCA: Ron Polluconi, Mark Buchholz
Clackamas Fire: DC Michael Carlsen, DC Brian Stewart	C800:
Colton Fire: Chief Todd Gary	Guests:

**3. Approval of Minutes – January 18, 2023 Board Meeting**

Chief Davis moved and Chief Corless seconded. Motion passed unanimously.

**4. Public Comment:** None.

**5. Committee Reports**

**Executive Committee – Chief Don Johnson:**

- Still a lot of work going on. Mark is spending a tremendous amount of time trying to get previous financials sorted out and on to a business mode that looks farther into the future

**Technical Committee – Ron Polluconi:**

- Looking to reschedule a meeting

**Citizen Accountability – Chief Don Johnson:**

- Waiting to meet once we have a better idea of where the budget will land
- Dave Austin is on the committee for both budget and citizen review

**6. Communications:** None.

**7. Financial Report – January/February 2023 – Mark Buchholz**

- Both revenue and expenses on the actuals are significantly lower this budget year. The capital expenses are currently pending due to the TDH site (Ski Bowl) being put on hold until the snow clears. We also have a \$870k milestone payment due to Motorola. We've asked them to stall invoicing C800 until we have the anticipated ARPA funds available. We are hoping this occurs before June 30.
- Chief Band motioned and Chief Tro seconded. Motion passes unanimously

## 8. Old Business:

### System Management – Ron Polluconi

- TDH is currently on hold. USFS doesn't like the lease that we have with Ski Bowl due to the small right of way, they feel that the lease is imposing restrictions and pressing the rights of the Forest Service. We would like to get construction started as soon as snow is off the hill
  - Whalehead has wrapped up, Oak Grove Butte is getting close
  - A lot of cleanup to do as we move into spring and summer. We are missing some of our safety equipment at the sites. We also like to keep some winter safety kits as well
  - 4 tower site removals are coming up
- Radio Use Issues – nothing to report
- Home Button Reprogramming – moving along nicely, about 85% complete with the major agencies complete. Down to smaller non-public safety agencies and will be moving into land use
- Streaming Delay – no success in getting a delay, and the recording company hasn't found a way to do this. Specifically for law enforcement, if you are on an operation that you do not want streamed, you can choose a different tactical channel or there is the ability to turn it off. Ron will continue to look at alternatives
- 800 MHz Voice Paging - have the equipment and are in the process of installing, looking to start testing in May

### System Upgrade/Replacement

#### Project Status/Procurement – Ron Polluconi:

**DVRS – repeaters** – Ran into a bit of a hiccup in the way that these were purchased. We now understand that the width of the filter that was sold, wouldn't fit the frequencies that we have. This meant that everything had to go back. In the process of relicensing the frequencies to fit that filter so that we don't have to replace the filters. Region 35 meeting tomorrow to approve the different frequencies. Approvals and licenses should take about 2 weeks. Will then need to build the code plugs. There is a feature that has to be in the radios or portables in order for them to work in a DVR environment. Agencies will need to check with Day Wireless

- Chief Davis appreciates all of the hard work that has been put into this project
- Ron noted that this should work for everyone, however it is important to state that they have only focused on fire. If law plans to use this, we will need to look at how they will use it and have that conversation once fire is complete

## 9. **New Business (\*Action Item)**

- **2023 Budget Calendar:** Was sent out last month. There is one change; 2<sup>nd</sup> budget committee meeting has been moved to Monday the 20<sup>th</sup> at 1500. If you would like to attend please let Mark know

- **Annual Member Radio Count:** Radio counts were sent to agencies back in Feb. for review. Mark discussed the current counts following some adjustments. Please refer to the meeting materials to confirm your counts
  - Mark is working to define member vs. partner. Total counts for partners is 2,509 radios
  - Mark feels that the board should approve the counts as presented as this is what the user fees are based on
  - Chief Corless noted that their count has changed. Mark will review and adjust
  - **Motion to approve with the changes for Aurora's updated count**
    - **Chief Mahuna motioned and DC Carlsen seconded**
  - Chief Stafford asked about Clackamas going down in radios. Ron noted that what you have vs what are active radios on the system will vary. The counts here are what units are actually operational
  - Chief Stafford noted that last year CFD1 was being charges for the paging stations, which may explain the drop this year
  - Chief Schmerber asked about public works & other radio systems were accounted for
    - Mark stated that he separated them out between member and partner agencies using the capital issue as a guide as to who would fall into which category
    - Cheryl explained that partner agencies are in fact the ones that share the burden of the capital overage, and have a vote for the bylaws. There are a couple of unique cities where the police agencies pay for public works meaning there is only one bill making it a little confusing
  - Mark will update the document to reflect this clarification
  - Chief Band asked about Probation being part of CCSO and 50 of their radios
    - Cheryl confirmed that they were separate from CCSO, however they recently merged. Corrections wouldn't be responsible for any of the capital overage debt. CCSO and Public Health would be responsible since they are both voting partners
  - Chief Simon asked if these are all the radios that are set to be on the system, or are they just the ones purchased
    - Mark explained the total count of 2,667 are all on the radio system today. Mark added that they can help with ID's and if they aren't found, they can disable them
  - **Motion passes to approve the radio count with Aurora's updates**

## 10. Draft Budget

- Mark noted some assumptions and issues that are reflected in the budget
  - Mark thanked Cheryl for her work in uncovering the financial issues which provided the starting documents for future budgeting. After reviewing the documents, it was obvious that the beginning balance for the past 4 years has been inaccurate. Mark noted that the documents presented today have been corrected
  - Several of the most recent budgets included no reflection of the increasing operating costs, as well as was no distinction between operational and project costs
  - The major cost overrun has been associated with one contractor, T3 Construction
  - We have a significant amount of unpaid member fees, approx. \$630k. While the revenue is showing on the books because the agencies have been invoiced, that cash associated to those who have not yet paid is not actually in the bank to pay bills with.

C800 currently has about \$1M in outstanding bills, which leaves approx. a \$400k shortfall

- Chief Band asked how we fix the delays in unpaid member fees. Mark stated that we need to check with the agencies to see when they can pay. We may have to ask the payee to hold the invoices, or potentially look at borrowing money on a short term loan
- Chief Johnson asked if we have agencies that are behind more than just this past year. Yes, there are and these are all outlined in the Financial Reports, within your meeting packet
- Eric Kennedy asked about the credits shown in the A/R Aging Detail. Mark explained as an example Molalla Fire has station alerting and paid the entire cost up front. There was an agreement that C800 would pay half of that cost, so we would then reduce the amount owed
- Chief Johnson noted that after the meeting we can circle back to work on collecting these outstanding fees from these agencies
- Sue has been monitoring this report, so she may have more info. on these outstanding balances
- Chief Tro added that this is somewhat of an unexpected cost as John had promised that C800 was going to cover these costs. We may need to work on a timeline with each agency on a payment plan
- Chief Burke asked what happens if an agency can't pay. Chief Johnson added that they may be able to take a loan out with Motorola
  - Chief Johnson asked Chief Band if he would work with he and Sue on collection efforts
  - Chief Davis asked if this figure included the assigned radios. No, it does not. Sue has been invoicing these agencies
- The budget is draft and heading to the Budget Committee. It will be officially presented to the Board in April, after the Budget Committee approves a recommended budget
- Other than from user fees, there are two proposed revenue streams: ARPA and selling surplus equipment to Columbia County 911
  - Getting closer with the ARPA money
- Have done our best to predict remaining TDH costs
- Looking at a 5 year forecast
- PGE item was handled incorrectly. PGE made a \$2.6M pre-payment for a 15 year lease which was put on the books. This should have gone into an expense account, and each year when the lease was due we should have drawn off that deposit. Instead, this was put directly into the bank and it has been spent. It will need to be removed as a future income stream and/or asset
- Dual generators at Timberline are aging with a high number of hours, meaning they should be replaced in the next couple of years. Estimated cost for this project is \$135k, this is not currently in the budget
  - Eric Kennedy asked what happens if the generator fails. Mark noted that we have \$50k in the budget for repairs. We need to stabilize and build contingency each year
  - Ron added that there are 2 so we do have redundancy and we can run off of just 1 generator
- **Budget Details** – Mark discussed key points, and the various proposals included in the budget packet that was distributed

- Mark noted that he used 5% as inflation based on today, we can adjust those figures in the future if inflation start going down in the future
- AC Stewart asked if the increase we are seeing is projected to continue into the future, or is this a onetime fee. Mark explained as shown in Option 6, that we need to come up with \$4.5M. If ARPA doesn't come through etc., this is the cash we would have to have to balance the budget. If we right sided the budget this year, it would just be the CPI increases moving forward
  - Chief Burke confirmed this does not include the anticipated revenue, that is correct
- Chief Johnson asked the group to look at the sheet with the different proposals. He asked the group is they are comfortable taking it to the budget committee
  - **Consensus is to present option #3**

### **Next Board Meeting**

Next meeting will be April 19, 2023 at 9:00AM, Location: via Zoom

### **11. Open Agenda**

- Chief Band noted that in the past if issues were uncovered with the budget, he recalls an audit occurring. Should we look into doing this again?
  - Mark confirmed that we are currently going through an audit and will be meeting with the auditor soon. The scope may not be exactly what Chief band is thinking, as there are several different types of audits. Currently, they receive all of the revenue, monthly financial report and bills that are paid. Mark doesn't believe they are auditing anything further. This likely excluded all encumbered funds and allowed the beginning fund balance in the budget to be inaccurate
  - Chief Johnson noted we will select the best type of audit and may want to do a forensic audit on some of the larger contractors involved in this project

### **12. Adjournment** – Chief Band moved. Chief Tro seconded. Meeting adjourned at 1035

# Clackamas 800 Radio Group

## Profit & Loss Budget vs. Actual

### July 2022 through March 2023

	Jul '22 - Mar 23	Budget	\$ Over Budget	% of Budget
<b>Ordinary Income/Expense</b>				
<b>Income</b>				
401-00 · Beginning Fund Balance	0.00	53,539.00	-53,539.00	0.0%
405-00 · Members Contracts	73,920.00	76,320.00	-2,400.00	96.9%
410-00 · Partners Fees	1,215,144.69	1,198,080.00	17,064.69	101.4%
420-00 · Partners Debt Service Zone Cont	0.00	0.00	0.00	0.0%
421-00 · Partner Debt Service Microwave	0.00	0.00	0.00	0.0%
430-00 · Subscriber Radio Payments	11,561.37	1,065,007.00	-1,053,445.63	1.1%
431-00 · Interest Income	57.76	500.00	-442.24	11.6%
435-00 · Lease Revenue	69,246.62	92,423.00	-23,176.38	74.9%
440-00 · Miscellaneous Income	0.01	350,000.00	-349,999.99	0.0%
450-00 · Intergovernmental-Clackamas Co	0.00	4,757,863.00	-4,757,863.00	0.0%
<b>Total Income</b>	<b>1,369,930.45</b>	<b>7,593,732.00</b>	<b>-6,223,801.55</b>	<b>18.0%</b>
<b>Gross Profit</b>	<b>1,369,930.45</b>	<b>7,593,732.00</b>	<b>-6,223,801.55</b>	<b>18.0%</b>
<b>Expense</b>				
605-00 · Site Rental	203,096.94	263,147.00	-60,050.06	77.2%
610-00 · Fuel/Generators	8,708.84	25,000.00	-16,291.16	34.8%
615-00 · HVAC Maintenance	10,251.70	60,000.00	-49,748.30	17.1%
620-00 · Landscape Maintenance	25,828.31	20,000.00	5,828.31	129.1%
621-00 · Office Supplies	161.82	900.00	-738.18	18.0%
622-00 · Bad Debt Expense	0.00	0.00	0.00	0.0%
625-00 · Generator Maintenance	5,953.53	25,000.00	-19,046.47	23.8%
630-00 · UPS Maintenance	5,558.98	4,000.00	1,558.98	139.0%
635-00 · Battery Maintenance	0.00	5,000.00	-5,000.00	0.0%
640-00 · Building Maintenance	26,875.54	10,000.00	16,875.54	268.8%
645-00 · Insurance	66,218.00	78,000.00	-11,782.00	84.9%
650-00 · Utilities	87,936.67	105,000.00	-17,063.33	83.7%
655-00 · Consultant Services	5,000.00	35,000.00	-30,000.00	14.3%
657-00 · Regional Radio Expense	0.00	0.00	0.00	0.0%
660-00 · WCCCA System Fees	963,181.00	963,181.00	0.00	100.0%
665-00 · Radio Maintenance Fees	7,460.48	35,000.00	-27,539.52	21.3%
667-00 · Radio Replacement Project	0.00	0.00	0.00	0.0%
668-00 · Fire Sta Alerting Oper. Expense	0.00	95,000.00	-95,000.00	0.0%
670-00 · Legal Services	3,575.00	2,000.00	1,575.00	178.8%
675-00 · Financial Services	13,727.00	7,800.00	5,927.00	176.0%
680-00 · Audit Fees	6,550.00	7,500.00	-950.00	87.3%
685-00 · Miscellaneous Expenses	10,389.18	5,000.00	5,389.18	207.8%
686-00 · Meeting Expenses	101.40	1,000.00	-898.60	10.1%
703-00 · Capital Outlay				
703-01 · Buildings & Land Improvement				
703-011 · Land Improvement	118,343.26			
703-012 · Building	46,279.52			
703-013 · Tower	13,695.00			
703-014 · Generator	4,100.00			
<b>Total 703-01 · Buildings &amp; Land Improvement</b>	<b>182,417.78</b>			
703-02 · Radio Backbone				
703-021 · Simulcast / Master Site	56,512.06			
703-022 · Subscriber Radios	4,891.98			
703-023 · Console Equipment	10,285.00			
703-024 · Paging	21,233.60			
<b>Total 703-02 · Radio Backbone</b>	<b>92,922.64</b>			
703-03 · Equipment				
703-031 · Security System	4,281.31			
703-032 · DC Power	19,439.38			
703-034 · Microwave	7,565.50			
703-035 · Test Equipment	72.00			
<b>Total 703-03 · Equipment</b>	<b>31,358.19</b>			
703-00 · Capital Outlay - Other	0.00	5,822,870.00	-5,822,870.00	0.0%
<b>Total 703-00 · Capital Outlay</b>	<b>306,698.61</b>	<b>5,822,870.00</b>	<b>-5,516,171.39</b>	<b>5.3%</b>
999-00 · Unappropriated End Fund Bal	0.00	23,333.00	-23,333.00	0.0%
<b>Total Expense</b>	<b>1,757,273.00</b>	<b>7,593,731.00</b>	<b>-5,836,458.00</b>	<b>23.1%</b>
<b>Net Ordinary Income</b>	<b>-387,342.55</b>	<b>1.00</b>	<b>-387,343.55</b>	<b>-38,734,255.0%</b>

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Accrual Basis

# Clackamas 800 Radio Group Profit & Loss Detail

March 2023

Type	Date	Num	Name	Memo	Class	Amount	Balance
<b>Ordinary Income/Expense</b>							
<b>Income</b>							
<b>431-00 · Interest Income</b>							
Deposit	03/31/2023			Interest		4.56	4.56
Total 431-00 · Interest Income						4.56	4.56
<b>435-00 · Lease Revenue</b>							
Deposit	03/24/2023		FBI	Deposit		324.00	324.00
Deposit	03/24/2023		FBI	Deposit		1,106.83	1,430.83
Total 435-00 · Lease Revenue						1,430.83	1,430.83
Total Income						1,435.39	1,435.39
Gross Profit						1,435.39	1,435.39
<b>Expense</b>							
<b>605-00 · Site Rental</b>							
General Journal	03/01/2023	AJE 30		To record pre-paid March rent...		1,395.00	1,395.00
Total 605-00 · Site Rental						1,395.00	1,395.00
<b>640-00 · Building Maintenance</b>							
Bill	03/21/2023	INV76...	Day Wireless Systems Inc.	Swap out side marker light at ...		2,062.50	2,062.50
Total 640-00 · Building Maintenance						2,062.50	2,062.50
<b>650-00 · Utilities</b>							
Check	03/02/2023	EFT	PGE			644.87	644.87
Check	03/06/2023	EFT	PGE			284.81	929.68
Check	03/06/2023	EFT	PGE			393.66	1,323.34
Check	03/07/2023	EFT	PGE			33.38	1,356.72
Check	03/08/2023	EFT	PGE			318.86	1,675.58
Check	03/09/2023	EFT	PGE			319.44	1,995.02
Check	03/09/2023	EFT	PGE			429.65	2,424.67
Check	03/09/2023	EFT	PGE			445.08	2,869.75
Check	03/10/2023	EFT	PGE			230.45	3,100.20
Check	03/14/2023	EFT	Comcast			163.30	3,263.50
Check	03/14/2023	EFT	PGE			273.40	3,536.90
Check	03/17/2023	EFT	PGE			384.43	3,921.33
Check	03/17/2023	EFT	PGE			437.80	4,359.13
Check	03/20/2023	EFT	PGE			37.61	4,396.74
Check	03/20/2023	EFT	NW Natural			44.53	4,441.27
Check	03/20/2023	EFT	PGE			156.05	4,597.32
Check	03/20/2023	EFT	PGE			315.06	4,912.38
Check	03/20/2023	EFT	PGE			332.26	5,244.64
Check	03/20/2023	EFT	PGE			338.83	5,583.47
Check	03/20/2023	EFT	PGE			971.61	6,555.08
Check	03/21/2023	EFT	PGE			280.54	6,835.62
Check	03/22/2023	EFT	PGE			734.58	7,570.20
General Journal	03/24/2023	AJE 38		Reversal of duplicate EFT wit...		-148.06	7,422.14
Check	03/24/2023	EFT	PGE			358.32	7,780.46
Check	03/24/2023	EFT	PGE			472.61	8,253.07
Check	03/31/2023	EFT	Canby Utility	190236		148.06	8,401.13
Check	03/31/2023	EFT	Canby Utility	Duplicate EFT withdrawal		148.06	8,549.19
Total 650-00 · Utilities						8,549.19	8,549.19
<b>655-00 · Consultant Services</b>							
Bill	03/31/2023	CIWD-...	Consistent Image Web Design	Monthly Web Maintenance		100.00	100.00
Total 655-00 · Consultant Services						100.00	100.00
<b>660-00 · WCCCA System Fees</b>							
Bill	03/22/2023	INV02...	WCCCA	4th Qtr C800 Radio Fees FY2...		240,795.25	240,795.25
Total 660-00 · WCCCA System Fees						240,795.25	240,795.25
<b>675-00 · Financial Services</b>							
Check	03/31/2023			Service Charge		20.00	20.00
Bill	03/31/2023	164159	Talbot, Korvola & Warwick, LLP	March bookkeeping		550.00	570.00
Bill	03/31/2023	164159	Talbot, Korvola & Warwick, LLP	Additional time and support re...		630.00	1,200.00
Total 675-00 · Financial Services						1,200.00	1,200.00
<b>680-00 · Audit Fees</b>							
Bill	03/01/2023	Inv 452...	Jarrard, Seibert, Pollard & Co. LLC	Progress billing for services r...		1,300.00	1,300.00
Total 680-00 · Audit Fees						1,300.00	1,300.00
<b>685-00 · Miscellaneous Expenses</b>							
General Journal	03/06/2023	AJE 37		Check fraud on check# 3659. ...		5,250.00	5,250.00
General Journal	03/15/2023	AJE 36		Check fraud on check# 3659. ...		5,250.00	10,500.00
General Journal	03/16/2023	AJE 35		Bank correction. Check fraud ...		-5,250.00	5,250.00
General Journal	03/16/2023	AJE 35		Bank correction. Check fraud ...		-5,250.00	0.00
Total 685-00 · Miscellaneous Expenses						0.00	0.00

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04/10/23

# Clackamas 800 Radio Group Profit & Loss Detail

Accrual Basis

March 2023

Type	Date	Num	Name	Memo	Class	Amount	Balance
<b>703-00 · Capital Outlay</b>							
<b>703-02 · Radio Backbone</b>							
<b>703-024 · Paging</b>							
Bill	03/23/2023	INV02...	WCCCA	Prism IPX Systems 1172	40 All	15,160.00	15,160.00
Bill	03/23/2023	INV02...	WCCCA	Lile SI-538481	40 All	1,421.20	16,581.20
Total 703-024 · Paging						16,581.20	16,581.20
Total 703-02 · Radio Backbone						16,581.20	16,581.20
<b>703-03 · Equipment</b>							
<b>703-031 · Security System</b>							
Bill	03/17/2023	INV 21...	IES Commercial Inc.	Labor	40 All	1,744.84	1,744.84
Bill	03/17/2023	INV 21...	IES Commercial Inc.	Programming		162.30	1,907.14
Bill	03/17/2023	INV 21...	IES Commercial Inc.			802.91	2,710.05
Total 703-031 · Security System						2,710.05	2,710.05
Total 703-03 · Equipment						2,710.05	2,710.05
Total 703-00 · Capital Outlay						19,291.25	19,291.25
Total Expense						274,693.19	274,693.19
Net Ordinary Income						-273,257.80	-273,257.80
<b>Net Income</b>						<b>-273,257.80</b>	<b>-273,257.80</b>

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**Clackamas 800 Radio Group**  
**Trial Balance**  
**As of March 31, 2023**

	Mar 31, 23	
	Debit	Credit
115-00 · Cash/Checking Account	681,557.60	
11000 · Accounts Receivable	403,301.03	
120-00 · Member Fees Receivable	0.00	
12000 · Undeposited Funds	0.00	
150-00 · Prepaid Expenses	1,395.00	
160-00 · Buildings and Towers	10,956,645.15	
165-00 · Radio Backbone	2,520,898.80	
166-00 · Equipment	1,052,983.00	
167-00 · Work In Progress	0.00	
169-00 · CIP	51,212,885.21	
175-00 · Accumulated Depreciation		11,881,375.50
180-00 · Deferred O/F-P25 Maintenance	5,812,058.44	
201-00 · Accounts Payable		264,729.00
201-02 · Other Accounts Payable	0.00	
202-00 · Partner Prepayment	0.00	
210-00 · Reimb due Clackamas County	0.00	
250-00 · N/P - CCB (Microwave)	0.00	
280-00 · Prepaid Lease Income		2,065,694.44
300-00 · Fund Balance	0.00	
300-01 · GLTDAG	0.00	
310-00 · Investment in Fixed Assets		53,862,036.66
320-00 · Retained Earnings, Prior		4,955,231.18
405-00 · Members Contracts		73,920.00
410-00 · Partners Fees		1,215,144.69
430-00 · Subscriber Radio Payments		11,561.37
431-00 · Interest Income		57.76
435-00 · Lease Revenue		69,246.62
440-00 · Miscellaneous Income		0.01
605-00 · Site Rental	203,096.94	
610-00 · Fuel/Generators	8,708.84	
615-00 · HVAC Maintenance	10,251.70	
620-00 · Landscape Maintenance	25,828.31	
621-00 · Office Supplies	161.82	
625-00 · Generator Maintenance	5,953.53	
630-00 · UPS Maintenance	5,558.98	
640-00 · Building Maintenance	26,875.54	
645-00 · Insurance	66,218.00	
650-00 · Utilities	87,936.67	
655-00 · Consultant Services	5,000.00	
660-00 · WCCCA System Fees	963,181.00	
665-00 · Radio Maintenance Fees	7,460.48	
670-00 · Legal Services	3,575.00	
675-00 · Financial Services	13,727.00	
680-00 · Audit Fees	6,550.00	
685-00 · Miscellaneous Expenses	10,389.18	
686-00 · Meeting Expenses	101.40	
703-011 · Land Improvement	118,343.26	
703-012 · Building	46,279.52	
703-013 · Tower	13,695.00	
703-014 · Generator	4,100.00	
703-021 · Simulcast / Master Site	56,512.06	
703-022 · Subscriber Radios	4,891.98	
703-023 · Console Equipment	10,285.00	
703-024 · Paging	21,233.60	
703-031 · Security System	4,281.31	
703-032 · DC Power	19,439.38	
703-034 · Microwave	7,565.50	
703-035 · Test Equipment	72.00	
<b>TOTAL</b>	<b>74,398,997.23</b>	<b>74,398,997.23</b>

These financial statements omit all disclosures required by accounting principles generally accepted in the United States of America. Management has not recorded current capital assets, accumulated depreciation, depreciation expense, certain receivables and leases under GASB-87, which is a known departure from accounting principles generally accepted in the United States of America. In addition, these statements omit the statement of cash flows, which is a known departure from accounting principles generally accepted in the United States of America. These financial statements have not been subjected to an audit, review, or compilation engagement, and therefore no assurance is provided.

# Clackamas 800 Radio Group

## Balance Sheet

As of March 31, 2023

	Mar 31, 23
<b>ASSETS</b>	
<b>Current Assets</b>	
<b>Checking/Savings</b>	
115-00 · Cash/Checking Account	681,557.60
<b>Total Checking/Savings</b>	681,557.60
<b>Accounts Receivable</b>	
11000 · Accounts Receivable	403,301.03
<b>Total Accounts Receivable</b>	403,301.03
<b>Other Current Assets</b>	
150-00 · Prepaid Expenses	1,395.00
<b>Total Other Current Assets</b>	1,395.00
<b>Total Current Assets</b>	1,086,253.63
<b>Fixed Assets</b>	
160-00 · Buildings and Towers	10,956,645.15
165-00 · Radio Backbone	2,520,898.80
166-00 · Equipment	1,052,983.00
169-00 · CIP	51,212,885.21
175-00 · Accumulated Depreciation	-11,881,375.50
<b>Total Fixed Assets</b>	53,862,036.66
<b>Other Assets</b>	
180-00 · Deferred O/F-P25 Maintenance	5,812,058.44
<b>Total Other Assets</b>	5,812,058.44
<b>TOTAL ASSETS</b>	<b>60,760,348.73</b>
<b>LIABILITIES &amp; EQUITY</b>	
<b>Liabilities</b>	
<b>Current Liabilities</b>	
<b>Accounts Payable</b>	
201-00 · Accounts Payable	264,729.00
<b>Total Accounts Payable</b>	264,729.00
<b>Total Current Liabilities</b>	264,729.00
<b>Long Term Liabilities</b>	
280-00 · Prepaid Lease Income	2,065,694.44
<b>Total Long Term Liabilities</b>	2,065,694.44
<b>Total Liabilities</b>	2,330,423.44
<b>Equity</b>	
310-00 · Investment in Fixed Assets	53,862,036.66
320-00 · Retained Earnings, Prior	4,955,231.18
Net Income	-387,342.55
<b>Total Equity</b>	58,429,925.29
<b>TOTAL LIABILITIES &amp; EQUITY</b>	<b>60,760,348.73</b>

These financial statements omit all disclosures required by accounting principles generally accepted in the United States of America. Management has not recorded current capital assets, accumulated depreciation, depreciation expense, certain receivables and leases under GASB-87, which is a known departure from accounting principles generally accepted in the United States of America. In addition, these statements omit the statement of cash flows, which is a known departure from accounting principles generally accepted in the United States of America. These financial statements have not been subjected to an audit, review, or compilation engagement, and therefore no assurance is provided.

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**Clackamas 800 Radio Group**  
**A/R Aging Detail**  
**As of March 31, 2023**

Type	Date	Num	Name	Due Date	Aging	Open Balance
<b>Current</b>						
Total Current						
<b>1 - 30</b>						
Total 1 - 30						
<b>31 - 60</b>						
Invoice	01/03/2023	22-158	Tri Met	02/02/2023	57	34,304.08
Total 31 - 60						34,304.08
<b>61 - 90</b>						
Total 61 - 90						
<b>&gt; 90</b>						
Invoice	05/19/2022	2019-2042	Aurora Fire District	05/19/2022	316	225,592.97
Invoice	05/19/2022	2019-2054	Lake Oswego Lake Corporation	05/19/2022	316	7,497.36
Credit Memo	05/19/2022	2019-2064	Wilsonville - PW / Transit	05/19/2022	316	-2,727.77
Credit Memo	05/27/2022	2019-2061	Clackamas County Community College	05/25/2022	310	-675.18
Invoice	06/01/2022	2019-2068	Aurora Fire District	06/01/2022	303	31,912.76
Invoice	06/01/2022	2019-2069	Colton Fire	06/01/2022	303	18,348.55
Credit Memo	06/01/2022	2019-2072	Molalla RFPD	06/01/2022	303	-50,861.31
Invoice	06/08/2022	2019-2039	Hoodland Fire District	06/08/2022	296	121,671.66
Invoice	07/01/2022	22-101	Aurora Fire District	07/01/2022	273	30,720.00
Invoice	07/01/2022	22-106	Colton Fire	07/01/2022	273	20,640.00
Payment	07/01/2022	120213592	KATU			-2.09
Credit Memo	12/12/2022	22-155	Molalla RFPD	12/12/2022	109	-33,120.00
Total > 90						368,996.95
<b>TOTAL</b>						<b>403,301.03</b>



# Clackamas 800 Radio Group

Fiscal Year 2023-2024

Recommended Budget

April 19, 2023



5900 Pinefarm Ct  
Hillsboro, OR 97124  
(503) 690-4911

## **FY 2022-23 BUDGET MESSAGE**

### **BACKGROUND**

The City of Canby, City of Gladstone, City of Lake Oswego, City of Milwaukie, City of Molalla, City of Oregon City, City of Sandy, City of West Linn, Aurora Fire District, Aurora Fire District, Canby Fire District, Clackamas Fire District Number 1, Colton Fire District, Estacada Fire District, Hoodland Fire District, Molalla Fire District, Sandy Fire District, Tualatin Valley Fire and Rescue, Clackamas County Sheriff, Clackamas County Health (herein after “Partners”) manage an ORS 190 organization named CLACKAMAS 800 RADIO GROUP (C800). The purpose of the CLACKAMAS 800 RADIO GROUP is to own and operate an effective and cost efficient 800MHz public safety radio communications system to support public safety agencies in their mission to help and protect the citizens of Clackamas County.

The organizational and governance format provides an effective consolidated approach to public safety communications benefiting law enforcement, fire fighters, emergency medical service providers and the public they serve. This system first became operational in FY 2002-03.

Clackamas County provided C800 the funding to construct the original 10 site 800MHz radio system. The C800 partners repaid the County through operating funds. In 2016 Clackamas County, on behalf of C800, placed a ballot measure on the ballot for the voters of the County to authorize a \$59M general obligation bond to upgrade and expand the system. The measure passed with a 70% margin of approval. The upgrade project to move the analog system to digital and expand from 10 sites to 22 sites is about 95% complete and became operational on January 11, 2022.

Washington County Consolidated Communications Agency (WCCCA) provides management and maintenance of the radio system under an Intergovernmental Agreement.

### **GOAL**

The goal of C800 is to provide:

***"AN EFFECTIVE PUBLIC SAFETY VOICE AND DATA RADIO COMMUNICATIONS SYSTEM OPERATING AT MAXIMUM EFFICIENCY -- DELIVERING QUALITY SERVICE -- IN THE MOST COST EFFECTIVE MANNER."***



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## **FUNCTION OF THE CLACKAMAS 800 RADIO GROUP**

CLACKAMAS 800 RADIO GROUP performs the following functions:

- A. Implementation of goals and objectives as established by the C800 Board of Directors including development and implementation of long-range plans to the extent funds are appropriated for that purpose by the Partners.
- B. Adoption of an annual budget and approval of budget modifications as required.
- C. Review and evaluate efforts for effectiveness and conformance with established objectives short and long term.
- D. Approval of new Partners.
- E. Approval of Members who will utilize the radio system and determination of a fee schedule for this use.
- F. Approval of future phases of the Radio System build out including funding strategies for capital and operating costs, recognizing that this power of C800 does not obligate the Partners to participate in the funding or management of future phases assets.
- G. Select and retain personnel as deemed appropriate or required for C800's operations.
- H. Resolve operating problems of the Radio System as brought before the C800 Board.

## **EXPLANATION OF BUDGET**

To enable C800 to perform the above, the Board has directed that a budget be prepared as is allowed under statute for the ORS 190 organization. This is a "Council of Government Budget Process" per ORS 294.900 through ORS 294.930 (as amended 2012). As an ORS 190 organization, CLACKAMAS 800 RADIO GROUP is not permitted to levy taxes.

The revenue for the agency is derived from its Partner contributions, fees and charges instituted for other system users, site use agreements with other entities, grants, and loans.

The Board has adopted a funding formula based upon the number of radios programmed on the system. This formula takes the approved operating cost for C800 and divides it by the number of radios programmed onto the system. This per radio cost is then multiplied against the number of radios programmed by a particular agency on the system thus deriving that agency's cost.

## **FINANCIAL POLICY**

The financial policy of C800 is to run a fiscally sound cost conscience as well as an effective customer service organization. C800 operates on a modified accrual basis for accounting. The





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Board authorized the retention of the firm Talbot, Korvola, & Warwick, LLP to provide accounting services. The C800 Executive Board provides oversight of payments made on C800's behalf.

C800's budget is being used to operate and maintain the radio system as well as to shape the agency and support its long-term mission and objectives.

All services and support for C800 are provided through Intergovernmental Contract (WCCCA), loaned personnel from Partners, consultants, and various vendors. C800 has no direct employees.

### **FINANCIAL POLICY FEATURES**

As outlined above, services for the agency will be contracted for or provided by other governmental entities, private sector resources, or Partner agencies by direction of the Board. Likewise, the Board will approve material and service costs as required.

### **CHANGES FROM PREVIOUS BUDGET**

The following key items outline the changes from the approved FY23:

1. The C800 Board became aware in April of 2022 that capital project expenses had cost overruns in excess of \$4.8 million.
2. The C800 Board changed Fiscal Management from a private individual contractor to WCCCA as of September 1, 2022.
3. The FY23 Budget was adopted prior to the completion of research to determine the exact extent of the cost overrun and prior to identification of a financial solution.
4. Research led to the discovery that Budgeted Beginning Fund balances over the past several years were inflated by more than \$1 million. This proposed budget reflects a best effort to correct the Beginning Fund Balance.
5. Research led to the discovery that recent Budgets had annual operating expenses consistently exceeding annual operating revenue, and the gap was increasing on an annual basis.
6. The Proposed FY24 budget includes \$2 million in anticipated revenue from ARPA funds. If these funds are not realized, there will be an unsustainable revenue shortfall in the coming fiscal year.
7. The Proposed FY24 budget includes \$900,000 in projected sale of surplus radio



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equipment to Columbia County's 9-1-1 District. If this sale does not occur, there may be an unsustainable revenue shortfall in the coming fiscal year.

8. The Proposed FY24 budget includes a combination of estimated and contracted costs to complete the final radio site construction, installation, and commissioning. These costs are best estimate and are subject to risk of unanticipated cost overrun.
9. The Proposed FY24 budget does not include needed replacement of dual diesel generators located at our Timberline site. Estimated replacement cost is approximately \$135,000.
10. The Proposed FY24 budget includes a Five Year Forecast to help observe and predict future capital needs and fund balance.
11. The Proposed FY24 budget includes a combination of one-time partner paid revenue infusion along with a significant increase in partner and member fees to balance the proposed budget.

### **CHANGES IN FINANCIAL POLICY**

The financial policy has been approved by the Board and there are no proposed changes.

### **CONCLUSION**

The Recommended FY24 Budget addresses significant capital revenue shortfall and corrects the problem of operating expenses exceeding operating revenue by including a one-time revenue infusion from Partner agencies and significant increasing annual revenue from Partner and Member agencies to bring operating revenue in line with operating expenses.

# Clackamas 800 Radio Group

Fiscal Year 2023-24 (FY24) Recommended Budget

Update: 3/20/23

Acct #	Account Description	Actual FY21	Actual FY22	Budget FY23	Estimated Year End FY23	Proposed FY24	Approved by Budget Committee 03/20/23	Adopted by Governing Board	Pct Change from FY23
<b>Revenue</b>									
401-00	Cash Resources	3,980,646	3,984,579	53,539	1,208,867	573,162	573,162	0	970.6%
405-00	Member Contracts	66,220	76,320	76,320	74,880	226,914	226,914	0	197.3%
410-00	Partner Fees	1,068,893	1,270,525	1,198,080	1,219,077	1,476,864	1,476,864	0	23.3%
420-00	Partner Debt Service Zone Con	0	0	0	0	0	0	0	0.0%
421-00	Partner Dept Service Microwave	0	0	0	0	0	0	0	0.0%
430-00	Subscriber Radio Payments	109,672	990,599	1,065,007	6,669	0	0	0	-100.0%
431-00	Interest Income	149	146	500	53	100	100	0	-80.0%
435-00	Lease Income	38,731	249,344	92,423	88,816	89,177	89,177	0	-3.5%
440-00	Miscellaneous Income	251,453	228,665	350,000	0	2,900,000	2,900,000	0	728.6%
450-00	Bond Proceeds / Capital Solution	7,622,590	6,164,335	4,757,863	0	0	0	0	-100.0%
455-00	Bond Interest Income	0	0	0	0	0	0	0	0.0%
	Additional Revenue	0	0	0	0	1,140,000	1,140,000	0	0.0%
	<b>Total Revenue</b>	<b>13,138,354</b>	<b>12,964,513</b>	<b>7,593,732</b>	<b>2,598,362</b>	<b>6,406,217</b>	<b>6,406,217</b>	<b>0</b>	<b>-15.6%</b>
<b>Expense</b>									
<b>Personnel</b>									
	Salary	0	0	0	0	0	0	0	0.0%
	Benefits	0	0	0	0	0	0	0	0.0%
	<b>Subtotal Personnel</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b>Materials and Services</b>									
605-00	Site Rental	233,262	294,027	263,147	207,282	311,300	311,300	0	18.3%
610-00	Fuel (for generators)	19,690	29,285	25,000	18,709	25,000	25,000	0	0.0%
615-00	HVAC Maintenance	21,211	56,345	60,000	30,252	50,000	50,000	0	-16.7%
620-00	Landscape Maintenance	40,810	3,700	20,000	25,828	20,000	20,000	0	0.0%
621-00	Office Supplies	0	0	900	162	900	900	0	0.0%
622-00	Bad Debt Expense	19,350	0	0	0	0	0	0	0.0%
625-00	Generator Maintenance	9,958	9,905	25,000	15,954	25,000	25,000	0	0.0%
630-00	UPS Maintenance	3,246	0	4,000	11,559	4,000	4,000	0	0.0%
635-00	Battery Maintenance	0	3,146	5,000	0	5,000	5,000	0	0.0%

# Clackamas 800 Radio Group

Fiscal Year 2023-24 (FY24) Recommended Budget

Update: 3/20/23

Acct #	Account Description	Actual FY21	Actual FY22	Budget FY23	Estimated Year End FY23	Proposed FY24	Approved by Budget Committee 03/20/23	Adopted by Governing Board	Pct Change from FY23
640-00	Building Maintenance	0	4,598	10,000	29,813	10,000	10,000	0	0.0%
645-00	Insurance	56,585	70,360	78,000	66,218	70,000	70,000	0	-10.3%
650-00	Utilities	83,016	107,234	105,000	113,887	105,000	105,000	0	0.0%
655-00	Consultant Services	53,947	51,521	35,000	25,000	35,000	35,000	0	0.0%
657-00	Regional Radio	0	0	0	0	0	0	0	0.0%
660-00	WCCCA Contract Services	758,217	888,651	963,181	963,181	1,080,162	1,080,162	0	12.1%
665-00	Radio Maintenance Fees	122,444	39,853	35,000	111,760	35,000	35,000	0	0.0%
667-00	Radio Replacement Proj	0	0	0	0	0	0	0	0.0%
668-00	Fire Sta Alerting Maintenance	0	86,485	95,000	0	92,500	92,500	0	-2.6%
670-00	Legal Services	1,300	7,595	2,000	4,575	3,000	3,000	0	50.0%
675-00	Financial Services	7,525	9,021	7,800	16,622	9,600	9,600	0	23.1%
680-00	Audit Fees	6,920	6,875	7,500	7,500	7,500	7,500	0	0.0%
683-00	Capital Reserve	0	0	0	0	0	0	0	0.0%
685-00	Miscellaneous Expense	709	590	5,000	15,389	5,000	5,000	0	0.0%
686-00	Meeting Expense / Public notice	100	40	1,000	101	1,000	1,000	0	0.0%
	<b>Subtotal Material and Services</b>	<b>1,438,290</b>	<b>1,669,233</b>	<b>1,747,528</b>	<b>1,663,793</b>	<b>1,894,962</b>	<b>1,894,962</b>	<b>0</b>	<b>8.4%</b>
683-00	Capital Reserve	0	0	0	0	0	0	0	0.0%
703-00	Capital Outlay	7,715,484	10,086,413	5,822,870	361,407	4,422,533	4,422,533	0	-24.0%
795-00	Debt Service	0	0	0	0	0	0	0	0.0%
	Additional Expense Proposal(s)	0	0	0	0	0	0	0	0.0%
800-00	Operating Contingency	0	0	0	0	50,000	50,000	0	0.0%
	Ending Fund Balance	3,984,579	1,208,867	23,334	573,162	38,722	38,722	0	65.9%
	<b>Total Expense</b>	<b>13,138,354</b>	<b>12,964,513</b>	<b>7,593,732</b>	<b>2,598,362</b>	<b>6,406,217</b>	<b>6,406,217</b>	<b>0</b>	<b>-15.6%</b>

# CLACKAMAS 800 RADIO GROUP (C800)

## NUMBER OF RADIOS

Updated: March 20, 2023

## FY24 COST ALLOCATION

FY24 Annual Cost Per Radio:

\$641

FY23 Annual Cost Per Radio:

\$480

Partners	FY23 06/09/22 Radios	FY24 03/06/23 Radios
Aurora Fire	62	54
Canby Fire	99	94
Canby Police	60	63
Clackamas County (AMR)	58	58
Clackamas County Sheriff	749	749
Clackamas Fire Dist. #1	381	363
Colton Fire	42	42
Estacada Fire	55	55
Gladstone Fire	0	0
Gladstone Police	40	40
Hoodland Fire	86	86
Lake Oswego Fire	92	91
Lake Oswego Police	118	121
Milwaukie Police	82	82
Molalla Fire	60	67
Molalla Police	40	42
Oregon City Police	101	103
Sandy Fire	68	67
Sandy Police	46	46
TVF&R / West Linn	30	30
West Linn Police	51	51
<b>Total Partners</b>	<b>2,320</b>	<b>2,304</b>

FY23 Annual Fee	Increase/ Decrease	FY24 Annual Fee	Percent Change
29,760	4,854	34,614	16.3%
47,520	12,734	60,254	26.8%
28,800	11,583	40,383	40.2%
27,840	9,338	37,178	33.5%
359,520	120,589	480,109	33.5%
182,880	49,803	232,683	27.2%
20,160	6,762	26,922	33.5%
26,400	8,855	35,255	33.5%
0	0	0	0.0%
19,200	6,440	25,640	33.5%
41,280	13,846	55,126	33.5%
44,160	14,171	58,331	32.1%
56,640	20,921	77,561	36.9%
39,360	13,202	52,562	33.5%
28,800	14,147	42,947	49.1%
19,200	7,722	26,922	40.2%
48,480	17,543	66,023	36.2%
32,640	10,307	42,947	31.6%
22,080	7,406	29,486	33.5%
14,400	4,830	19,230	33.5%
24,480	8,211	32,691	33.5%
<b>1,113,600</b>	<b>363,264</b>	<b>1,476,864</b>	<b>32.6%</b>

Members	Radios	Radios
Lake Oswego Public Works	56	57
Milwaukie Public Works	48	48
West Linn Public Works	28	28
Wilsonville PW	12	12
Wilsonville Transit	51	51
Boring Water District	2	2
CC Community College	4	4
CC Code/Envi	6	6
CC Comm Corrections	50	50
CC District Attorney	3	3
CC Dog Services	5	5
CC Juvenile	5	5
CC Medical Examiner	4	4
CC Transportation	30	30
Clackamas River Water	4	4
City of Happy Valley	16	16
Lake Oswego Lake Corp	15	14
Sunrise Water Authority	12	12
Willamette Trolley	4	3
<b>Total Members</b>	<b>355</b>	<b>354</b>

FY23	Change	FY24	Pct
26,880	9,657	36,537	35.9%
23,040	7,728	30,768	33.5%
13,440	4,508	17,948	33.5%
5,760	1,932	7,692	33.5%
24,480	8,211	32,691	33.5%
960	322	1,282	33.5%
1,920	644	2,564	33.5%
2,880	966	3,846	33.5%
24,000	8,050	32,050	33.5%
1,440	483	1,923	33.5%
2,400	805	3,205	33.5%
2,400	805	3,205	33.5%
1,920	644	2,564	33.5%
14,400	4,830	19,230	33.5%
1,920	644	2,564	33.5%
7,680	2,576	10,256	33.5%
7,200	1,774	8,974	24.6%
5,760	1,932	7,692	33.5%
1,920	3	1,923	0.2%
<b>170,400</b>	<b>56,514</b>	<b>226,914</b>	<b>33.2%</b>

<b>TOTAL BILLABLE</b>	<b>2,675</b>	<b>2,658</b>
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<b>-17</b>	<b>-0.6%</b>
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# CLACKAMAS 800 RADIO GROUP (C800)

## NUMBER OF RADIOS

Updated: March 20, 2023

## FY24 COST ALLOCATION

FY24 Annual Cost Per Radio: \$641

FY23 Annual Cost Per Radio: \$480

Partners	FY23 06/09/22 Radios	FY24 03/06/23 Radios
Mutual Aid	Radios	Radios
Amtrak	1	1
CC Emergency Mgmt	10	10
Hubbard Fire	15	15
Monitor Fire	0	0
Mt Angel Fire	9	9
ODFEast	8	8
Reach Medi-Plane	4	4
Silverton Fire District	0	0
USFS	17	17
Willamette Falls Hospital	1	1
Woodburn Fire	63	64
<b>Total Mutual Aid</b>	<b>128</b>	<b>129</b>

FY23 Annual Fee	Increase/ Decrease	FY24 Annual Fee	Percent Change
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Dispatch	Radios	Radios
C800	63	63
CCOM	94	92
LOCOM	54	53
<b>Total Dispatch</b>	<b>211</b>	<b>208</b>

<b>GRAND TOTAL</b>	<b>3,014</b>	<b>2,995</b>
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# One-Time Revenue Infusion

Recommended by Budget Committee 03-20-2023

	Capital Infusion Needed	Share of ARPA Revenue	Share of Sale to Columbia 911	Share of Wave license Credit	Remaining Capital Infusion
<b>C800 PARTNERS</b>	<b>\$4,346,000</b>	<b>\$2,000,000</b>	<b>\$900,000</b>	<b>\$306,000</b>	
Aurora Fire	\$116,495	(\$19,913)	(\$37,052)	(\$12,598)	\$46,932
Canby Fire	\$186,016	(\$31,796)	(\$59,163)	(\$20,116)	\$74,940
Canby PD	\$114,616	(\$19,592)	(\$36,454)	(\$12,394)	\$46,175
Clackamas County (AMR)	\$108,979	(\$108,979)	\$0	\$0	\$0
Clackamas County SO	\$1,407,330	(\$1,407,330)	\$0	\$0	\$0
Clackamas Fire District 1	\$635,083	(\$108,558)	(\$201,992)	(\$68,677)	\$255,857
Colton Fire	\$78,916	(\$13,489)	(\$25,100)	(\$8,534)	\$31,793
Estacada Fire	\$103,342	(\$17,665)	(\$32,869)	(\$11,175)	\$41,633
Gladstone Fire	\$78,916	(\$13,489)	(\$25,100)	(\$8,534)	\$31,793
Gladstone PD	\$75,158	(\$12,847)	(\$23,904)	(\$8,127)	\$30,279
Hoodland Fire	\$161,589	(\$27,621)	(\$51,394)	(\$17,474)	\$65,100
Lake Oswego Fire	\$172,863	(\$29,548)	(\$54,980)	(\$18,693)	\$69,641
Lake Oswego PD	\$221,716	(\$37,899)	(\$70,518)	(\$23,976)	\$89,323
Milwaukie PD	\$148,437	(\$25,373)	(\$47,211)	(\$16,052)	\$59,801
Molalla Fire	\$105,221	(\$17,986)	(\$33,466)	(\$11,378)	\$42,390
Molalla PD	\$75,158	(\$12,847)	(\$23,904)	(\$8,127)	\$30,279
Oregon City PD	\$189,773	(\$32,439)	(\$60,359)	(\$20,522)	\$76,454
Sandy Fire	\$127,768	(\$21,840)	(\$40,637)	(\$13,817)	\$51,474
Sandy PD	\$86,431	(\$14,774)	(\$27,490)	(\$9,347)	\$34,821
TVFR (West Linn only)	\$56,368	(\$9,635)	(\$17,928)	(\$6,096)	\$22,709
West Linn PD	\$95,826	(\$16,380)	(\$30,478)	(\$10,363)	\$38,606
<b>TOTALS</b>	<b>\$4,346,000</b>	<b>(\$2,000,000)</b>	<b>(\$900,000)</b>	<b>(\$306,000)</b>	<b>\$1,140,000</b>

## C800 - Five Year Forecast (FY24-FY28)

	FY21	FY22	FY23	FY23	FY24	FY25	FY26	FY27	FY28
	Actual	Actual	Budget	Projected	Proposed	Forecast	Forecast	Forecast	Forecast
<b>1. Beginning Fund Balance</b>	<b>3,980,646</b>	<b>3,984,579</b>	53,539	1,208,867	573,162	145,571	133,957	125,717	121,160
<b>REVENUE</b>									
Member Contracts	66,220	76,320	76,320	74,880	226,914	238,260	250,173	262,681	275,815
Partner Fees	1,068,893	1,270,525	1,198,080	1,219,077	1,476,864	1,550,707	1,628,243	1,709,655	1,795,137
Partner Debt Service Zone Con	-	-	-	-	-	-	-	-	-
Partner Dept Service Microwave	-	-	-	-	-	-	-	-	-
Subscriber Radio Payments	109,672	990,599	1,065,007	6,669	-	-	-	-	-
Interest Income	149	146	500	53	100	102	104	106	108
Lease Income	38,731	249,344	92,423	88,816	89,177	90,960	92,779	94,635	96,528
Miscellaneous Income	251,453	228,665	350,000	-	2,900,000	-	-	-	-
Bond Proceeds / Capital Solution	7,622,590	6,164,335	4,757,863	-	-	-	-	-	-
Bond Interest Income	-	-	-	-	-	-	-	-	-
Additional Revenue Proposal(s)					<b>1,140,000</b>	-	-	-	-
<b>2. Operating Revenue</b>	<b>9,157,708</b>	<b>8,979,934</b>	<b>7,540,193</b>	<b>1,389,495</b>	<b>5,833,055</b>	<b>1,880,029</b>	<b>1,971,299</b>	<b>2,067,077</b>	<b>2,167,589</b>
% Change in Partner Fees	6.19%	18.86%	-5.70%		33.69%	5.00%	5.00%	5.00%	5.00%
Loan Proceeds	-	-	-	-	-	-	-	-	-
<b>3. TOTAL RESOURCES</b>	<b>13,138,354</b>	<b>12,964,513</b>	<b>7,593,732</b>	<b>2,598,362</b>	<b>6,406,217</b>	<b>2,025,600</b>	<b>2,105,256</b>	<b>2,192,794</b>	<b>2,288,748</b>
<b>EXPENDITURES</b>									
Personal Services	-	-	-	-	-	-	-	-	-
Materials and Services	1,438,290	1,669,233	1,747,528	1,663,793	1,894,962	1,950,147	2,040,762	2,135,706	2,235,191
Capital Expenditures	7,715,484	10,086,413	5,822,870	361,407	4,422,533	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-	-
Interfund Transfers	-	-	-	-	-	-	-	-	-
Accounting adjustments	-	-	-	-	-	-	-	-	-
Additional Expense Proposal(s)					-	-	-	-	-
<b>4. Operating Expenditures</b>	<b>9,153,774</b>	<b>11,755,646</b>	<b>7,570,398</b>	<b>2,025,200</b>	<b>6,317,495</b>	<b>1,950,147</b>	<b>2,040,762</b>	<b>2,135,706</b>	<b>2,235,191</b>
Contingency	-	-	-	-	50,000	50,000	50,000	50,000	50,000
<b>5. TOTAL EXPENDITURES</b>	<b>9,153,774</b>	<b>11,755,646</b>	<b>7,570,398</b>	<b>2,025,200</b>	<b>6,367,495</b>	<b>2,000,147</b>	<b>2,090,762</b>	<b>2,185,706</b>	<b>2,285,191</b>
% Change in M&S Expenditures	6.63%	16.06%	4.69%	-0.33%	8.44%	2.91%	4.65%	4.65%	4.66%
<i>Funds Remaining</i>									
<b>6. Beginning Fund Balance</b>			53,539		573,162	145,571	133,957	125,717	121,160
Percent of PS and M&S anticipated to save			0.0%		3.0%	3.0%	3.0%	3.0%	3.0%
Anticipated Savings			-		56,849	58,504	61,223	64,071	67,056
<b>7. Operating Revenue - Operating Expenses</b>			(30,205)		(484,440)	(70,118)	(69,463)	(68,629)	(67,602)
<b>8. ENDING FUND BALANCE</b>	<b>3,984,579</b>	<b>1,208,867</b>	<b>23,334</b>	<b>573,162</b>	<b>145,571</b>	<b>133,957</b>	<b>125,717</b>	<b>121,160</b>	<b>120,613</b>

\*Timberline Generator replacement  
scheduled for FY26 will need \$135,000.